Community Goal 1: Food to Eat and a Roof Overhead

Strategy		Community indicators ¹	Program area	Program area description	Projected outcomes (including # contracted to achieve outcome)	2004 funding ¹ Safety net	Economic / social success
Prevent homelessness (1.1)	•	Percent of people spending greater than 30% of their	Rent Assistance (1.1A)	Rent assistance is provided for low income persons so that they may obtain or maintain affordable housing.	963 at risk families and individuals avoid becoming homeless		\$1,010,000
		income on housing	Eviction Prevention / Tenant Stabilization (1.1B)	Eviction prevention assistance helps low income persons who are at risk of losing their housing maintain their housing through the provision of services and support.	989 households and 559 individuals, including 30 with developmental disabilities, avoid becoming homeless		\$2,590,000
			Utility Assistance (1.1C)	Utility assistance provides one-time assistance for a large utility bill and on-going reduced rates.	10,035 people are able to meet basic self-care and/or other survival needs		\$780,000
Assist people who are homeless (1.2)	•	Number of people who are homeless Number of youth who are homeless	Emergency Shelters (1.2A)	Emergency shelters provide support for homeless persons through the provision of services ranging from safe sleeping accommodations to provision of meals and social services support.	 1,945 households/families and 2,975 individuals are able to meet immediate housing needs, in addition 150,590 shelter bednights help people meet immediate housing needs 375 households and 30 individuals secure and establish stable housing 80 families and individuals secure intermediate shelter needs (transitional housing) 	\$5,370,000	
			Transitional Housing (1.2B)	Transitional housing services are provided to homeless people for a period of three months to two years. Services include housing and services support intended to help persons move successfully to permanent housing.	 350 families and 440 individuals secure and establish stable housing 35 households meet intermediate shelter needs (transitional housing) 60 individuals meet immediate housing needs 	\$5,680,000	
			Homeless Youth Services (1.2C)	A continuum of services designed to meet emergency needs while helping homeless youth exit street life and move into stable housing. Services include emergency and transitional housing, multi-service day centers, education, health care, employment, outreach, and case management.	 545 youth meet immediate housing needs 133 youth meet basic self-care and/or other survival needs 323 youth secure and establish stable housing 48 youth gain employment to become self-sufficient 7 parents acquire/strengthen parenting skills 5 youth develop/strengthen social skills 6 at-risk students make academic progress 97 people maintain highest possible quality of life 	\$3,240,000	
			Day Centers (1.2D)	Day centers support homeless people with hygiene and meal services, counseling and case management, and a safe place for persons to reside during the day.	 3,100 people in need meet basic self-care and/or other survival needs 1,300 people meet immediate housing needs 	\$510,000	

¹Data for some indicators is not currently available; data collection and other potential indicators are being explored. Funding numbers are rounded to the nearest \$10 k.

Strategy	Community indicators ¹	Program area	Program area description	Projected outcomes (including # contracted to achieve outcome)	2004 funding ¹ Safety net	Economic / social success
		Hygiene (1.2E)	Hygiene services are available to homeless and low income persons to help them meet basic hygiene requirements such as appropriate restrooms, shower services and laundry facilities.	 19,500 people are able to meet basic self-care and/or other survival needs 153,987 service contacts help people meet their survival needs 	\$1,350,000	
		Community Support (1.2F)	Community support services include provision of services to help homeless and low income persons with resources necessary to successfully find and keep housing. Services include voice mail assistance to provision of furniture for homeless families and individuals moving into housing.	 1,431 households have access to community services and activities through community voice mail 1,650 people meet basic self-care and/or other survival needs 	\$90,000	
Reduce hunger (1.3)	Percent of adults concerned about having enough	Food Banks (1.3A)	Food banks provide food and other household supplies to low income and homeless people to help meet minimum nutritional requirements.	 3,504 people access the emergency food system through transportation assistance 402,140 households meet their nutritional needs 	\$950,000	
	food for themselves or their families	Food Distributors (1.3B)	Food distributors provide food and other household supplies to food banks and hot meal programs for distribution to low income and homeless people.	50 agencies have improved capacity to assist vulnerable populations	\$260,000	
		Meal Programs (1.3C)	Meal programs provide meals to low income and homeless persons to help them meet minimum nutritional requirements.	 18,640 households meet their nutritional needs 440,000 emergency meals assisted people in meeting their nutritional needs 	\$390,000	
		Summer Breakfast and Lunch Program (1.3D)	Summer meals provide nutrition for low income children and youth; meals are delivered in parks, schools, churches and non-profits.	• 5,600 children meet their nutritional needs		\$870,000
Total, goal 1					\$17,840,000	\$5,250,000

¹Data for some indicators is not currently available; data collection and other potential indicators are being explored. Funding numbers are rounded to the nearest \$10 k.

Community Goal 2: Supportive Relationships within Families, Neighborhoods and Communities

Strategy	Community Indicators ¹	Program area	Program area description	Projected outcomes (including # contracted to achieve outcome)	2004 funding ¹ Safety net	Economic / social success
Increase participation of children and youth in out of school time programs (2.4)	Percent of youth engaged in positive out of school activities	After school and Summer programs (2.4A)	At-risk, immigrant, refugee and homeless out-of-school time programs for children ages 5 to 14 help kids succeed in school by building on their home cultures. Program staff work with classroom teachers to ensure kids are on-track with homework and learning standards.	 500 children and youth strengthen social skills 300 children and youth develop/strengthen skills and/or habits that support academic success 	\$20,000	\$320,000
	 School attendance rates Graduation rates Discipline / suspension rates Rates for youth arrest and recidivism 	Youth Asset Development and Educational Support (2.5A)	A variety of culturally relevant tutoring, mentoring, and leadership development programs with special emphasis on low-income youth who are struggling academically. Programs increase developmental assets, school attendance, academic achievement, and leadership.	 30 parents/guardians strengthen parenting skills 25 family members have healthy, nurturing relationships with one another 323 youth/children strengthen social skills 207 youth/children develop mutually supportive relationships with peers and/or adults 100 adults are involved in positive peer and/or intergenerational relationships 207 youth/children connect to their communities 404 students develop/strengthen skills and/or habits that support academic success 157 educationally at-risk students make academic progress 25 parents/guardians participate in their children's learning 83 youth are prepared to obtain and sustain employment 		\$1,510,000
		Youth Outreach and Case Management (Seattle Team for Youth) (2.5B)	Advocacy, family-focused, culturally relevant case management and related services designed to divert youth from gang and criminal involvement, address truancy issues, support academic achievement, and provide positive alternatives.	 35 youth develop/strengthen social skills 226 educationally at-risk students make academic progress 296 youth learn and incorporate behaviors and skills that foster violence-free interactions 		\$1,350,000
		Youth Employment and Training (2.5C)	Summer and year-round work experience, work-based learning, internships, tutoring, education, counseling, case management and support services for low-income youth. Helps youth at-risk of dropping out to stay in school, improve their academic performance, and develop work skills.	 450 youth acquire/strengthen job readiness skills 275 educationally at-risk students make academic progress 		\$1,980,000
Ensure children are ready for kindergarten (2.6)	Percentage of children entering Kindergarten	Child Care Subsidies for Working Families (2.6A)	Subsidies for low- to moderate-income working families of children birth to 12 to help families become financially stable and access high quality, educational child care.	665 children are in secure affordable care		\$2,240,000

¹Data for some indicators is not currently available; data collection and other potential indicators are being explored. Funding numbers are rounded to the nearest \$10 k.

Strategy	Community Indicators ¹	Program area	Program area description		4 funding ¹ afety net	Economic / social success
	meeting school readiness bench marks Nutritional status of children birth – 11 years	Supporting Child Care Quality (2.6B)	HSD staff monitor sites serving children birth to 12 and provide technical assistance; also subcontracted teacher training, support for program accreditation, health consultation, social services for families, and guidance for child care programs on how to align their curricula with school district learning standards.	 1,507 families are able to secure affordable care 130 families have access to community services and activities 3,500 staff/caregivers have strengthened capacity to provide care 90 families assist their children to strengthen skills or habits that support academic success 7,500 children cared for in 150 agencies/homes where staff/caregivers have strengthened cpacity to provide care 		\$1,140,000
		Early Childhood Literacy (2.6C)	Seattle Early Reading First federal grant developing five child care "centers of excellence" that will foster literacy and school readiness for African-American and Latino preschoolers	 106 young children are prepared to enter kindergarten 5 organizations have increased capacity to provide care and education 		\$930,000
		Homeless Child Care (2.6D)	Therapeutic services for homeless children ages birth to 5.	27 infants/young children meet developmental milestones		\$220,000
		Early Childhood Education and Assistance Program (2.6E)	Preschool program for children ages 3 to 5 whose families are low income. Intensive health and social services, as well as kindergarten preparation.	 318 young children are prepared to enter Kindergarten 12 organizations have increased capacity to provide education and care 		\$2,060,000
		Family Child Care Nutrition Program (2.6F)	Family child care homes serving mostly low income families are given nutrition education and reimbursement for food to ensure children's healthy development and help keep the cost of family child care lower. Focus is on serving providers of color and linking them to early childhood education resources.	• 1,200 children are able to meet their nutritional needs		\$990,000
Build strong family and community support for children (2.7)	 Percent of parents / guardians involved in their child's learning School attendance 	Family Centers (2.7A)	Family Centers are places for families to go for education, friendship, and a sense of community. Current core services include: parent education, child development, life skills, informal network building, advocacy, and information and referral. Free child care is provided while parents attend classes/activities	 100 parents/guardians strengthen parenting skills 1,420 family members have healthy, nurturing relationships with one another 1,420 people are connected to their communities 100 families assist their infants/young children to meet developmental milestones 1,420 parents/guardians participate in child's learning 		\$1,350,000

¹ Data for some indicators is not currently available; data collection and other potential indicators are being explored. Funding numbers are rounded to the nearest \$10 k.

Strategy	Community Indicators ¹	Program area	Program area description	Projected outcomes 2004 funding safety net Safety net	Economic / social success
	 Discipline / suspension rates Percent of youth engaged in positive out of school activity 	Family Support Workers (2.7B)	Services to students and families through 56 elementary schools in the Seattle School District. Family Support Workers link families to needed services, provide assistance to help increase parental involvement in their children's school experiences, and organize and/or support school based activities designed to respond to the specific needs of families.	2,200 parents/guardians participate in children's learning \$1,205,000	\$1,205,000
	 Percent of adults having social support Percent of children entering Kindergarten meeting school readiness 	Immigrant and Refugee Family Support (2.7C)	Strengthens the development of healthy parent-child relationships by providing services to help parents and family members deal with differing cultural expectations. The project increases understanding and knowledge about local American school, legal, and healthy systems enabling parents to access services and advocate for their children and provides parent support services and information to address family safety issues and stress management.	 299 parents/guardians acquire/strengthen parenting skills 100 youth/children develop positive self-esteem 40 parents/guardians participate in children's learning 	\$260,000
	bench marksGraduation rates	Homeless Family Counseling (2.7D)	Transitional education and support services for homeless students ages 5 to 13. Students transition to permanent educational placements when their families secure stable housing. Program participants reside in emergency shelters, transitional housing, or motels.	 20 families will have healthy, nurturing relationships with one another 35 youth/children develop positive self-esteem 	\$60,000
		Family Partnerships (2.7E)	The Family Partnership program increases the ability of individual schools to form effective partnerships with families to ensure all students succeed in school. Twenty-two Seattle Public Schools have been awarded grants to implement this program.	15 schools increase capacity to improve parent/community partnership with the school	\$320,000
		Teen Parent Support (2.7G)	Provides family support services to pregnant and parenting teens, including GED preparation, teen parent support groups, life skills support, parent education and advocacy. Participating teen parents obtain and sustain employment, strengthen parenting skills and retain stable housing.	 44 parents/families acquire/strengthen parenting skills 7 family members have healthy, nurturing relationships with one another 3 teen parents are prepared to obtain and sustain employment 	\$180,000

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Strategy	Community Indicators ¹	Program area	Program area description	Projected outcomes (including # contracted to achieve outcome)	2004 funding ¹ Safety net	Economic / social success
Improve children and youth health, including mental health, and decrease high risk behaviors (2.8)	 Percent of youth engaged in positive out of school activities Rates for youth arrest and recidivism 	Youth Mental Health Counseling (2.8A)	Individual, group, and family counseling; anger management and life skills training; and intensive family therapy are provided to middle and high school age youth who have significant issues such as anger management or anti-social behaviors (many have a pattern of school disciplinary problems). Therapies are proven to be effective in reducing recidivism.	165 youth/children and/or their families acquire/strengthen coping abilities		\$870,000
		Reinvesting in Youth (2.8B)	Intensive family therapy programs that are effective in reducing recidivism, along with capacity building for youth serving agencies to evaluate and improve service models. Systems change focus on reinvesting institutional funding into proven-effective community-based programs.	 Services are expanded to assist 268 youth who are at high risk of involvement or involved in the juvenile justice system, and their families 6 agencies have strengthened capacity to provide high quality, culturally relevant services 		\$810,000
Total, goal 2					\$1,225,000	\$17,795,000

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Community Goal 3: A Safe Haven from all Forms of Violence and Abuse

Strategy		Community Indicators ¹	Program area	Program area description	Projected outcomes (including # contracted to achieve outcome)	2004 funding ¹ Safety net	Economic / social success
Support victim safety (3.1)	pi do se • Ir	ncidence and brevalence of lomestic and exual violence ncidence of neglect and	Domestic Violence Shelters (3.1A)	Confidential emergency shelter for domestic violence victims who are being stalked and their children. Specialized transitional housing is provided to assist victims with affordable housing while they restructure their lives.	 340 victims of violence/abuse meet safety needs, in addition 2,500 hotel/motel vouchers assist victims of violence/abuse to meet safety needs 240 people are educated about abuse and/or neglect 68 individuals are able to cope with the effects of violence/abuse 	\$530,00	
	aı	abuse of elders and people with disabilities	DV Community and Legal Advocacy (3.1B)	Provides services (safety planning, crisis intervention, case management, information and referral, support groups, legal services, advocacy and referral) to victims of domestic violence and their children.	 184 people are able to obtain legal assistance 484 adult victims of violence/abuse are able to meet safety needs 215 adult survivors are able to cope with the effects of violence/abuse 84 people are educated about violence, abuse and/or neglect 	\$840,000	
			DV Community Development with Services (3.1C)	Organizing and educating communities to recognize domestic violence and support domestic violence victims who are identified as a result of the targeted outreach.	Communities work to improve/serve victims of domestic violence and survivors of abuse through 4 community action plans		\$70,000
			DV and Sexual Violence Prevention Youth Outreach (3.1D)	Intense training for peer advocates on domestic and dating violence, sexual violence, positive relationships and referrals to community resources. Peer advocates educate their peers and refer teens living with violence to appropriate resources. Classroom presentations are also made in middle and high schools.	121 youth learn and incorporate behaviors and skills that foster violence-free interactions		\$50,000
			Batterer's Intervention (3.1E)	Batterer's treatment for indigent batterers.	62 batterers who successfully complete treatment reduce/stop abusive behaviors	\$130,000	
			Sexual Assault Victim Services (3.1F)	24-hour crisis intervention, information and referral, legal and medical advocacy for sexual assault victims. Also includes second exam for rape victims and quality measures for forensic examinations of rape victims. Organizing and education in African-American, disability and teen communities to teach communities how to support sexual assault victims.	 1,029 survivors/caregivers are able to cope with the effects of violence/abuse 120 people are connected to their community through community engagement action 	\$650,000	

¹Data for some indicators is not currently available; data collection and other potential indicators are being explored. Funding numbers are rounded to the nearest \$10 k.

Strategy		munity cators ¹	Program area	Program area description	Projected outcomes (including # contracted to achieve outcome)	2004 funding ¹ Safety net	Economic / social success
			Elder Abuse Prevention (3.1G)	Gatekeepers and other members of the community are trained to recognize signs that may indicate that a vulnerable adult is at risk of abuse, neglect or exploitation and how to report their concerns.	1,000 elders are able to maintain the highest possible quality of life	\$40,000	
			Domestic and Sexual Violence Prevention Training (3.1H)	Training on workplace violence for City employees; special training for City employees who work with target populations.	400 City employees are educated about violence, abuse and/or neglect		\$100,000
			DV Victim Services System Improvement (3.1I)	Regional planning, coordination and support to promote use of best practices.	 Systems change to improve/serve victims of domestic violence and survivors of abuse through regional DV action planning 25 advocates are trained on violence abuse and neglect Website is developed to increase multilingual access services that support victims of domestic violence 	\$280,000	
Improve systems that address batterer accountability (3.2)	for ba • Rate assau	divism rate atterers of physical ilts by nt or former ers	DV Criminal Justice System (3.2C)	Coordination of the City's criminal justice response system; assessment; planning and support for using best practices.	Development of assessment reports on criminal justice system Development of strategic plan focused on criminal justice system	\$440,000	
Total, goal 3	•					\$2,910,000	\$220,000

¹Data for some indicators is not currently available; data collection and other potential indicators are being explored. Funding numbers are rounded to the nearest \$10 k.

Community Goal 4: Health Care to be as Physically and Mentally Fit as Possible

Strategy	Community indicators ¹	Program area	Program area description		Projected outcomes (including # contracted to achieve outcome)	2004 funding ¹ Safety net	Economic / social success
Meet the basic needs of seniors and	Percent of people who have access to public	Transportation (4.1A) Information and	Transportation is provided to nutrition sites, along with Volunteer Transportation. Information and access to health and long term care services for	•	3,000 seniors have access to community services and activities7,885 People have access to community services and		\$210,000 \$1,640,000
people with disabilities (4.1)	transportation • Percent of people who are aware of selected	Assistance For Seniors (4.1B)	low income, frail, isolated elders, including non-English speaking elders from the Asian Pacific Islanders, Latino communities, and elder residents in Seattle public housing and homeless elders downtown. Clients are able to access services which they otherwise are unable to access alone.		activities		
	community services • Percent of people spending more than 30% of their income	Housing Support (home sharing) (4.1C)	Homesharing helps primarily low income homeowners 75 years of age or older and the severely disabled remain independent in their own homes, while providing safe, affordable housing choices for people of all ages. The program matches older homeowners with tenants needing low cost housing while providing companionship and security.	•	249 at-risk seniors avoid becoming homeless		\$80,000
	 on housing Percent of people who have someone to help them if they are homebound 	Access Services for Adults w/ Disabilities (4.1D)	Sign language interpreting for deaf and hard of hearing individuals, case management service for deaf/blind persons, and advocacy on behalf of people with disabilities to maximize independent living.	•	7,800 contacts for information and assistance help people with disabilities live as independently as possible 80 people with physical disabilities/mental illness are able to live as independently as possible		\$120,000
Increase health and wellness of vulnerable populations (4.2)	 Percent of people who report being in good to excellent health Percent of 	Health Promotion and Wellness (4.2A)	Two evidence-based models incorporate strength, flexibility, and cardiovascular exercise components, health monitoring by a nurse, peer support, problem solving, and social activation. As a result, participants significantly reduce hospitalizations and increase physical activity, thus reducing health care costs and improving health outcomes.	•	1,180 seniors are able to maintain the highest possible quality of life		\$230,000
•	people who eat 5+ fruits / vegetables daily • Percent of people who	Chronic Conditions / Medication Management (4.2B)	An automated system used to monitor and facilitate interventions for case management clients with chronic diseases such as diabetes, hypertension, etc. Interventions include nutrition counseling, physical activity/exercise, and medication management.	•	1,060 seniors are able to maintain the highest possible quality of life		\$100,000
	participate in regular exercise • Percent of people who get	Nutrition Programs (4.2C)	Nutritious meals that are ethnically appropriate and physical / social activities to frail, isolated elders from ethnic communities. This healthy nutrition improves health status. (Congregate Meals, Home Delivered Nutrition, Nutrition Outreach, Ethnic Dietitian)	•	8 agencies improve ability to deliver quality services 13,390 seniors meet their nutritional needs 4,373 seniors are able to maintain the highest possible quality of life		\$3,610,000

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Strategy		Community indicators ¹	Program area	Program area description		Projected outcomes (including # contracted to achieve outcome)	2004 funding ¹ Safety net	Economic / social success
		respite / relief from their caregiving	Family Caregiver Programs (4.2D)	Caregiver information and support focuses on both the individual caregiver and the system that supports the caregiver. It includes inhome and out-of-home respite care services for family and other unpaid caregivers that provide the daily services required when caring for adults with functional disabilities.	•	200 caregivers have access to community services and activities 1,855 seniors and 390 caregivers are able to maintain the highest possible quality of life 40 family members acquire/strengthen coping abilities		\$800,000
			Respite for Caregivers of Seniors and Adults w/ Disabilities (4.2E)	Respite Care services focus on meeting the needs of caregivers by providing them time away from the responsibilities of ongoing care of a disabled adult. The care that is provided ranges from companionship and supervision to care by a registered nurse. Respite care is provided both in-home and in the community.	•	320 people are able to maintain the highest possible quality of life		\$460,000
Increase senior social engagement (4.3)	•	Percent of adults 65+ who are active in 3 or more life- enriching activities	Senior Volunteer Program (4.3A)	Matching programs connect people with City, non-profit, and social service agencies working on behalf of older people and adults with disabilities. Host sites register ongoing and one time volunteer opportunities with programs. Registered volunteers select an appropriate community service position.	•	781 seniors are connected to their community through volunteer programs and 3,300 seniors connect with their community through four community events.		\$70,000
	•	Percent of people 65+ who volunteer at least once a month	Senior Centers (4.3C)	Community resource centers meeting the physical and emotional needs of older adults by offering access to services and resources on-site, including meals, transportation, health screening, and exercise.	•	1,900 people are able to meet their nutritional needs 1,574 seniors are able to maintain the highest possible quality of life		\$130,000
Improve independence for frail older adults (4.4)	•	Percent of people who have someone to help them if they are	Outreach for Seniors (African American Elders) (4.4A)	The African American Elders Program outreach worker conducts special outreach to connect isolated, frail elders in the African American community with services that enable them to live independently and avoid premature nursing home placement.	•	400 seniors have access to community services and activities 511 seniors are able to maintain the highest possible quality of life	\$180,000	
	•	homebound Percent of people with adequate	Home Care and In Home Services (4.4B)	Medical services provided to individuals in their own homes on a visiting basis, including nursing services, physical, occupational or speech therapy, and/or home health aide services. The individuals receiving services are under the care of a physician.	•	2,618 seniors are able to maintain the highest possible quality of life	\$34,190,000	
	•	assistance in activities of daily living Percent of people whose	Case Management for Seniors, Adults w/ Disabilities (4.4C)	Case Management provides in-depth assistance to frail, multiple needs persons who have significant health and social needs. The case managers conduct in-home assessments and consult with the client in order to develop and implement a service plan that addresses the individual's needs.	•	140 at-risk seniors avoid becoming homeless 7,831 seniors are able to maintain the highest possible quality of life	\$8,610,000	

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Strategy	Community indicators ¹	Program area	Program area description		Projected outcomes (including # contracted to achieve outcome)	2004 funding ¹ Safety net	Economic / social success
	health interfered with activities in the past month Percent of people who are	Client Specific Fund for Seniors and Adults w/ Disabilities (4.4D)	Services are individually tailored to meet each client's specific needs so that they are able to stay in their own home. Such services are authorized by case managers and provided through ADS service providers as well as outside vendors.	•	88 seniors are able to maintain the highest possible quality of life	\$80,000	
	aware of selected services in community	Legal Services (4.4E)	Group legal representation, including class action lawsuits, advocacy training and information to service providers, volunteer advocates, and individual client legal services. Older people secure rights, benefits and entitlements under federal, state and local laws. It also seeks to effect favorable changes in laws and regulations that affect older people. Additionally, Legal Services strives to maintain public and private resources that benefit low-income elderly people.	•	Seniors obtain a total of 1,770 hours of legal assistance	\$90,000	
		Mental Health (4.4F)	Clients who may be resistant to receiving services are offered mental health consultation support via case management staff.	•	350 hours of mental health consultation help seniors maintain the highest possible quality of life	\$10,000	
		Home Care /Individual Provider Training and Continuing Ed (4.4G)	Assures the safety and well being of clients receiving care from paid caregivers and the safety of the care provider. The training covers basic caregiving concepts, the Fundamentals of Caregiving curriculum and yearly continuing education.	•	6,000 staff/caregivers are trained and help seniors maintain the highest possible quality of life	\$400,000	
		Adult Day Care/Day Health (4.4H)	Services provided to older adults and adults with disabilities to prevent or delay the need for institutional care. Participants attend centers during the day on a regular basis and receive care to meet their physical, mental, and emotional needs.	•	12 agencies have strengthened capacity to provide quality services 100 seniors are able to maintain the highest possible quality of life		\$150,000
		Aging Service Coordination – Area Agency on Aging (4.5A)	Develop and implement Area Plan on Aging as required by the federal Older Americans Act and State Unit on Aging (DSHS). This program area cuts across all four of the previous strategies.	•	Completion of Area Plan on Aging and achievement of plan objectives		\$1,680,000
Total, goal 4						\$43,560,000	\$9,280,000

¹Data for some indicators is not currently available; data collection and other potential indicators are being explored. Funding numbers are rounded to the nearest \$10 k.

Community Goal 5: Education and Job Skills to Lead an Independent Life

Strategy		Community indicators	Program area	Program area description		Projected outcomes (including # contracted to achieve outcome)	2004 funding ¹ Safety net	Economic / social success
Strengthen the economic self-sufficiency of adults (5.2)	•	Percent of people earning a living wage	Senior Employment (5.2A)	Job placement assistance is provided to job seekers over age 55. Part time community service employment opportunities are available for low-income King County residents age 55 or older.	•	276 seniors gain employment 128 seniors are able to meet basic needs		\$450,000
			Homeless Employment (5.2B)	Homeless employment services provide training and educational assistance to homeless persons seeking employment and help match homeless individuals seeking employment to appropriate jobs.	•	112 homeless individuals have increased economic self-sufficiency		\$130,000
Total, goal 5								\$580,000

¹Data for some indicators is not currently available; data collection and other potential indicators are being explored. Funding numbers are rounded to the nearest \$10 k.

Community Goal 6: Equal access to high-quality, culturally competent services

Strategy	Community indicators ¹	Program area	Program area description		Projected outcomes (including # contracted to achieve outcome)	2004 funding ¹ Cross- objective	Economic / social success
Increase community based agency capacity (6.1)	 Percent of people who are aware of selected services in the community 	Community Facilities (6.1A)	The CDBG Community Facilities Loan Program provides technical assistance and capital funding to community-based nonprofit organizations that help implement the City's priority human service goals.	•	4 agencies will have improved ability to deliver high quality services	\$750,000	
		Architectural Assistance Services for Non-Profits (6.1B)	Architectural assistance to develop or rehabilitate human services agency facilities through an architectural firm.	•	20 agencies have improved ability to deliver high quality services	\$120,000	
		Mutual Assistance Capacity Building (6.1C)	The Capacity Building project addresses the needs of refugee and immigrant communities through small ethnic-specific community-based organizations. Technical assistance is provided to strengthen the organizations' ability to provide quality services to their communities and/or seek outside funding for sustainability.	•	9 immigrant and refugee community agencies have improved capacity to deliver high quality services		\$210,000
		Service quality and efficiency (6.1D)	Provides coordination and system support food banks and community and congregate meal providers to assure homeless and other low income people have access to food.	•	25 agencies have improved ability to deliver high quality services 35 food banks and 45 meal program staff are educated on issues critical to food services and have improved capacity to deliver high quality services	\$190,000	
		Administrative operations (6.1E)	Supports training, technical assistance, and other innovative strategies to help small or emerging agencies strengthen their operations, e.g. broad development, financing and fund-raising, and staffing.	•	207 community agencies have improved capacity to deliver high quality services	\$130,000	
Adopt and implement progressive human service policies (6.2)		Policy Advocacy (6.2A)	Advocacy and public education on public policy issues occurs at the regional, state and federal levels to assure that elected officials in other jurisdictions adopt policies and budgets that help poor and vulnerable residents of Seattle get the services they need, e.g. state-funded Medicaid, GAU, services for the homeless, and Workfirst.	•	Public policy and funds that benefit low income or vulnerable people are sustained or improved through action such as voter registration of 1,000 low income residents, state legislative advocacy, media coverage, increased civic involvement by 150 low income citizens, and regional DV planning and training.	\$210,000	

¹Data for some indicators is not currently available; data collection and other potential indicators are being explored. Funding numbers are rounded to the nearest \$10 k.

Strategy		Community indicators ¹	Program area	Program area description		Projected outcomes (including # contracted to achieve outcome)	2004 funding ¹ Cross- objective	Economic / social success
Improve access to services (6.3)	•	Percent of people who are aware of selected services in the community Utilization rate of key public benefits	Access to Services (6.3A)	Provides information and referral, cultural competency training and client advocacy to help poor and vulnerable residents get access to human services.	•	51,000 contacts - people access community services through a centralized community information 1,400 people access community services 600 youth and community members are educated on LGBT issues, through this work 9 youth gain concrete job skills 30 volunteers are trained to staff the LGBT resource network 450 staff have improved ability to deliver culturally competent services 200 youth experiencing emotional distress/crisis are able to regain and/or maintain stability 100 youth/children and/or their families acquire/strengthen coping abilities	\$380,000	
			Help for Working Families (6.3B)	A service delivery initiative that provides comprehensive access to and enrollment in multiple public benefits, including low-cost health insurance, child care subsidies, basic food programs, utility rate assistance and the Earned Income Tax Credit.	•	3,385 people access public benefits		\$70,000
			Citizenship Services (6.3C)	The New Citizen Initiative (NCI) increases access and support for primarily low-income, elderly immigrants and refugees seeking citizenship. Gaining citizenship contributes toward the security and unity of families and increases access to employment, education, mobility, civic participation, and services. NCI provides direct support for direct naturalization services to individuals, and trains staff to assist clients with naturalization applications and the process to gain citizenship.	•	512 people obtain citizenship 40 people obtain legal assistance 35 staff increase capacity to assist people in obtaining citizenship		\$1,050,000
Total, goal 6							\$1,780,000	\$1,330,000
Total Community Goals					Safety net Economic / Social Success Cross-objective			

¹ Data for some indicators is not currently available; data collection and other potential indicators are being explored. Funding numbers are rounded to the nearest \$10 k.